

# Town and County of Nantucket Select Board • County Commissioners

Dawn E. Hill Holdgate, Chair  
Thomas M. Dixon  
Matt Fee  
Malcolm W. MacNab  
Brooke Mohr



16 Broad Street  
Nantucket, Massachusetts 02554

Telephone (508) 228-7255  
Facsimile (508) 228-7272  
[www.nantucket-ma.gov](http://www.nantucket-ma.gov)

C. Elizabeth Gibson  
Town & County Manager

***AGENDA FOR THE MEETING OF THE  
SELECT BOARD  
JUNE 12, 2023 - 9:00 AM to 12:00 PM  
MEETING TRAILER AT 131 PLEASANT STREET  
AND REMOTE PARTICIPATION VIA ZOOM  
NANTUCKET, MASSACHUSETTS***

Join Zoom Meeting

<https://us06web.zoom.us/j/89946097724?pwd=NGQ3UW1OSG1ZR3BNYk9yMGxYTUUpMdz09>

Meeting ID: 899 4609 7724

Passcode: 896042

- I. CALL TO ORDER***
- II. STRATEGIC PLAN REVIEW WITH FINANCE COMMITTEE, PLANNING BOARD, NANTUCKET PLANNING AND ECONOMIC DEVELOPMENT COMMISSION, CONSERVATION COMMISSION AND CAPITAL PROGRAM COMMITTEE.***
- III. ADJOURNMENT***

# MEMO

Date: June 2, 2023

To: Select Board Members  
Members of the Nantucket Planning and Economic Development Commission  
Planning Board  
Conservation Commission  
Capital Program Committee  
Finance Committee  
C. Elizabeth Gibson, Town Manager

From: Julia Novak, Executive Vice President, Raftelis

Re: June 12 Retreat

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I look forward to being with you on June 12<sup>th</sup> to facilitate a conversation with the Select Board and key Town Committees regarding emerging priorities and the Town's Strategic Plan.

## Logistics

When: Monday, June 12, 2023  
9:00 AM to 12:00 PM

Where: 131 Pleasant Street  
Nantucket, MA 02554

## Purpose

- Connect with one another and share information about priorities and emerging issues facing the Town
- Develop a shared understanding about the priorities each Board or Committee is currently focused on and understand points of intersection.

## Preparation

The Chair of each of the invited Boards/Committees will be invited to share a high-level overview (five to seven minutes) of their Board's/Committee's current priorities. Please come prepared to share this information.

The Town's most recent update to the Strategic Plan is attached. Each Board/Committee will be asked to share how their work supports, or perhaps conflicts with, the Strategic Plan. We will review the following questions for each of the five areas of the Strategic Plan.

- What (if any) programs or initiatives is your Board/Committee pursuing that supports this outcome area?

- Are there any programs or activities your Board/Committee is pursuing that is in conflict with the Board's vision of success in this outcome area?
- Are there additional goals in this outcome area you would like the Board to consider during its 2023 Strategic Planning process?

## Norms

- Listen with respect
  - Let others finish before you start talking
  - Be attentive to the speaker
  - Disagree agreeably
- Be:
  - **BOLD**
  - Positive and realistic
  - Candid and honest
  - Patient and self-aware
  - Engaged and fully present
- Strive for consensus
  - Look for opportunities to agree
  - Remember the power of "if" and "and"
- Have fun!

# Agenda

## Setting the Stage

- Welcome and introductions
- Agenda review
- Norms and expectations

## The Town's Strategic Plan

The Town Manager and Select Board will provide an overview of key elements of the Town's Strategic Plan.

## Policy Priorities of the Boards

Each of the Chairs will have five to seven minutes to share their current priorities.

## Outcome Area Discussions

The Town's Strategic Plan includes five Outcome Areas:

- Housing
- Transportation
- Environmental Leadership
- Efficient Town Operations
- Quality of Life

We will have a focused conversation on each outcome area and ask that each of the Boards/Committees to respond to the following questions for each of the five outcome areas:

- What (if any) programs or initiatives is your Board/Committee pursuing that supports this outcome area?
- Are there any programs or activities your Board/Committee is pursuing that is in conflict with the Board's vision of success in this outcome area?
- Are there additional goals in this outcome area you would like the Board to consider during its 2023 Strategic Planning process?

## What's on the Horizon

Are there broad policy topics/concerns the Select Board should consider during its 2023 Strategic Planning Process?

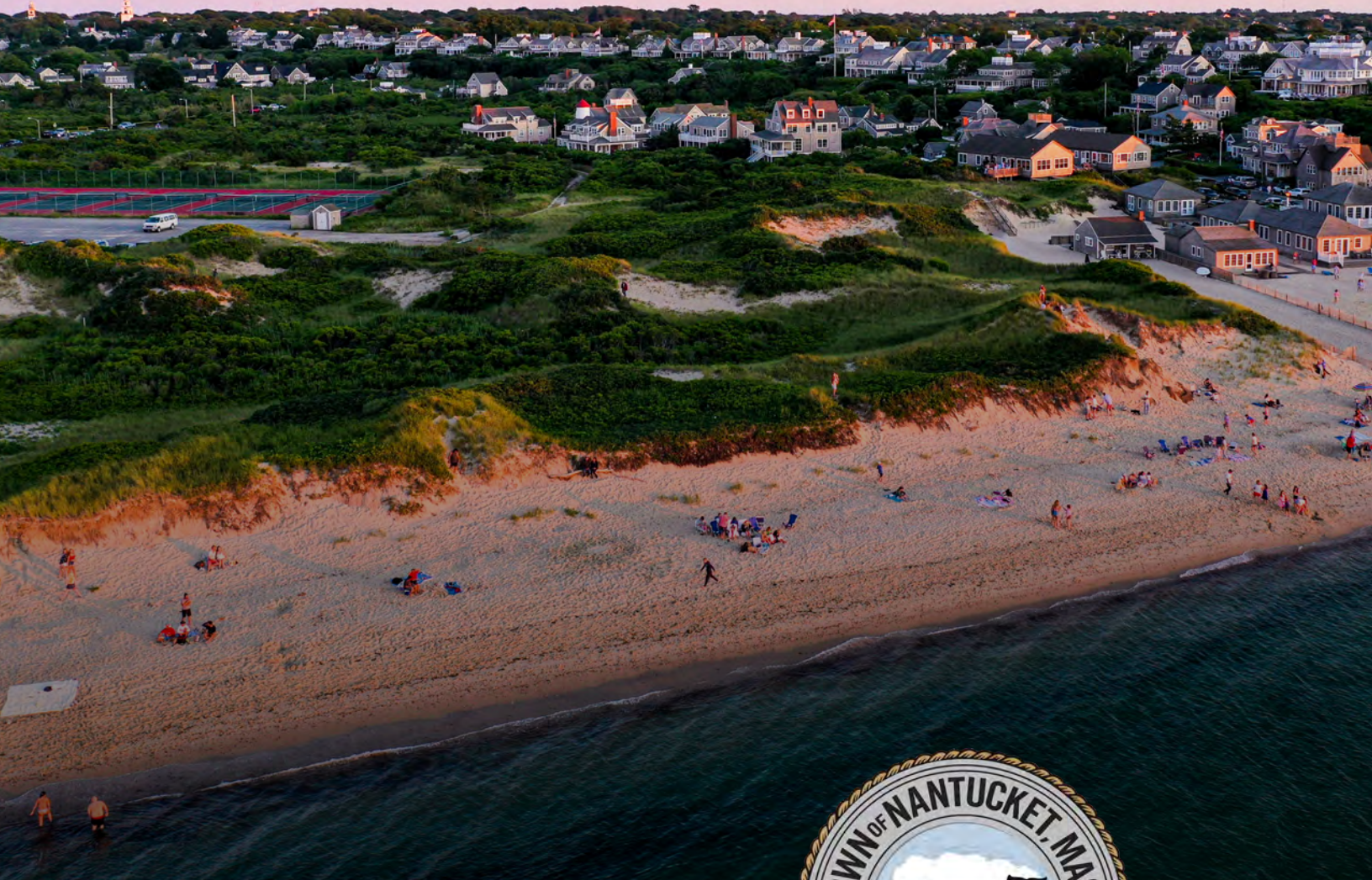
## Closing/Adjourn

As the session comes to a close, each participant will be asked to share a parting thought about the day's conversation and what lies ahead.



# Strategic Plan

ADOPTED JANUARY 18, 2023



19 Garfield Place, Suite 500, Cincinnati, OH 45202  
513.221.0500 | [raftelis.com](http://raftelis.com)





## The Nantucket Strategic Plan is guided by principles of Sustainability.

*Sustainability is how the Town of Nantucket, with a focus on historic preservation, equity and inclusion, natural resources, hazard mitigation, solid waste management, energy, public health, and education, institutionalizes practices in municipal operations that support a balance of the economic, environmental, and social health of our island, which meet the needs of current residents and visitors without compromising the ability of future generations to meet evolving needs.*



AREA OF STRATEGIC FOCUS:

# Housing



**ASPIRATIONAL STATEMENT:**

Nantucket is a diverse community with a broad spectrum of economic circumstances and has housing stock that meets the range of needs. Year-round housing is achievable for everyone who works on the Island, and the various tiers of affordable housing make year-round living comfortable, stable, and inclusive. Our seasonal workforce is able to find safe and secure housing. Homes on Nantucket are well-constructed and integrated into the character of the Island.

**GOALS:**

- Achieve Safe Harbor status continually until the 10% requirement is met, per the goals set for Nantucket by the Commonwealth through Chapter 40B, and in so doing, maintain local control over affordable and attainable housing initiatives.
- Finalize a plan to address housing needs specifically for Town employees – year-round and seasonal.
- Determine in greater detail the need for housing at all affordability levels – 30% Area Median Income (AMI) to 2 40% AMI – for the community.
- Through a variety of approaches, promote affordable and attainable home ownership opportunities for the year-round community, which will meet housing needs at all income levels and lessen the burdens of government.

AREA OF STRATEGIC FOCUS:

# Transportation



**ASPIRATIONAL STATEMENT:**

Nantucket has no traffic lights. Year-round transportation includes accessible, affordable, and reliable multi-modal options, that respect the historical setting of our community and limits reliance on single occupancy vehicles and private transportation. The Town has improved safety and mobility without accommodating a car centric culture. Pedestrians and bicyclists feel safe as they traverse along paths and walkways that abut our local roads. Our community embraced the use of technology to improve parking turnover in our vibrant Old Historic District and made year-round access a pleasant experience.

**GOALS:**

- Launch a downtown parking management system based on demand management principles that achieves (or is measured by) 85% occupancy of public parking spaces.
- Complete at least one key sidewalk route connection from Mid-Island (Six Fairgrounds Housing Project) to the ferries, with improved standards for accessibility.
- Shift the commuter mode of choice from driving alone to using other modes of transportation.

AREA OF STRATEGIC FOCUS:

# Environmental Leadership



**ASPIRATIONAL STATEMENT:**

Nantucket residents and visitors share responsibility for the long-term sustainability of our beautiful island. We recognize our stewardship of the land, air, and water and work to ensure our community is resilient and self-sufficient. Other communities look to Nantucket to learn how to care for the natural environment.

**GOALS:**

- > Provide data-driven recommendations on island-wide solid waste management guided by principles of sustainability.
- > Finalize an island-wide, long-term water quality management plan that addresses ponds, harbors, stormwater, and wastewater with specific ways/methods to measure improvement.

AREA OF STRATEGIC FOCUS:

# Efficient Town Operations



**ASPIRATIONAL STATEMENT:**

The Town of Nantucket reflects the community value of fiscal responsibility in its operations. Governance is collaborative; and representation on Boards, Committees, and Commissions is reflective of the diversity of our community. Town facilities and offices incorporate modern technology and are efficient in design, energy use and location. The Town is committed to planning for a resilient and sustainable community and maintaining and improving municipal infrastructure and assets. Town employees provide vital municipal services that are valued by residents and visitors and are engaged members of our community.

**GOALS:**

- > Develop a Facilities Master Plan.
- > Invest in technology.

AREA OF STRATEGIC FOCUS:

# Quality of Life



**ASPIRATIONAL STATEMENT:**

Nantucket is a vibrant and inclusive community committed to the health and well-being of our residents and visitors. The local economy provides middle-class job opportunities and the Old Historic District is vibrant year-round. The economic vitality of the Island is bolstered by seasonal residents and visitors. Everyone enjoys public access to our beaches, waterways and conservation land. The Island has maintained its strong rural identity and well-preserved historic character.

**GOALS:**

- > Develop a comprehensive plan to address and ensure equity throughout Town policies and procedures.
- > Evaluate partnership opportunities that promote healthy, active living and provide facilities, programs, and support for vulnerable populations.